



Jacqui Sinnott-Lacey
Chief Operating Officer

52 Derby Street
Ormskirk
West Lancashire
L39 2DF

Monday, 2 January 2023

TO: COUNCILLORS A YATES, R MOLLOY, I DAVIS, Y GAGEN, D WESTLEY AND D WHITTINGTON

Dear Councillor,

A meeting of the **BUDGET / COUNCIL PLAN COMMITTEE** will be held in the **CABINET/COMMITTEE ROOM, 52 DERBY STREET, ORMSKIRK L39 2DF** on **TUESDAY, 10 JANUARY 2023 at 7.00 PM** at which your attendance is requested.

Yours faithfully

A handwritten signature in black ink, appearing to be 'JSL', written over a horizontal line.

Jacqui Sinnott-Lacey
Chief Operating Officer

AGENDA
(Open to the Public)

- 1. APOLOGIES**
- 2. MEMBERSHIP OF THE COMMITTEE**
To be apprised of any changes to the membership of the Committee in accordance with Council Procedure Rule 4.
- 3. URGENT BUSINESS, IF ANY, INTRODUCED BY THE CHAIRMAN**
Note: No other business is permitted unless, by reason of special circumstances, which shall be specified at the meeting, the Chairman is of the opinion that the item(s) should be considered as a matter of urgency.

- | | | |
|------------|--|-----------|
| 4. | DECLARATIONS OF INTEREST
If a member requires advice on Declarations of Interest, he/she is advised to contact the Legal and Democratic Services Manager in advance of the meeting. (For the assistance of members a checklist for use in considering their position on any particular item is included at the end of this agenda sheet.) | 103 - 104 |
| 5. | MINUTES
To receive as a correct record the Minutes of the meeting held on 15 December 2022. | 105 - 106 |
| 6. | COUNCIL PLAN DEVELOPMENT UPDATE
To consider the report of the Corporate Director of Transformation, Housing & Resources. | 107 - 114 |
| 7. | DRAFT HRA BUDGET REPORT 23-24
To consider the report of the Head of Finance, Procurement and Commercial Services.
(To follow) | |
| 8. | DRAFT GRA BUDGET REPORT AND MTFS UPDATE 23-24
To consider the report of the Head of Finance, Procurement and Commercial Services.
(To follow) | |
| 9. | DRAFT GRA CAPITAL PROGRAMME 23-24 - 25-26
To consider the report of the Head of Finance, Procurement and Commercial Services.
(To follow) | |
| 10. | DRAFT CAPITAL STRATEGY REPORT 23-24
To consider the report of the Head of Finance, Procurement and Commercial Services.
(To follow) | |
| 11. | DRAFT TREASURY MANAGEMENT STRATEGY 23-24
To consider the report of the Head of Finance, Procurement and Commercial Services.
(To follow) | |
| 12. | FEES AND CHARGES
To consider the report of the Head of Finance, Procurement & Commercial Services. (To follow) | |
| 13. | WORK PROGRAMME | 115 - 116 |
| 14. | EXCLUSION OF PRESS AND PUBLIC
It is recommended that members of the press and public be excluded from the meeting during consideration of the following items of business in accordance with Section 100A(4) of the Local Government Act 1972 on the grounds that they involve the likely disclosure of exempt information as defined in paragraph 3 of Part 1 of Schedule | |

12A to the Act and as, in all the circumstances of the case the public interest in maintaining the exemption under Schedule 12A outweighs the public interest in disclosing the information.

15. SHARED SERVICES UPDATE

To receive an update from the Corporate Director of Transformation, Housing & Resources.

We can provide this document, upon request, on audiotape, in large print, in Braille and in other languages.

FIRE EVACUATION PROCEDURE: Please see attached sheet.

MOBILE PHONES: These should be switched off or to 'silent' at all meetings.

For further information, please contact:-

Jacky Denning, Democratic Services Manager on 01695 585384

Or email Member.Services@westlancs.gov.uk

**FIRE EVACUATION PROCEDURE FOR:
COUNCIL MEETINGS WHERE OFFICERS ARE PRESENT
(52 DERBY STREET, ORMSKIRK)**

PERSON IN CHARGE: Most Senior Officer Present
ZONE WARDEN: Member Services Officer / Lawyer
DOOR WARDEN(S) Usher / Caretaker

IF YOU DISCOVER A FIRE

1. Operate the nearest **FIRE CALL POINT** by breaking the glass.
2. Attack the fire with the extinguishers provided only if you have been trained and it is safe to do so. **Do not** take risks.

ON HEARING THE FIRE ALARM

1. Leave the building via the **NEAREST SAFE EXIT**. **Do not stop** to collect personal belongings.
2. Proceed to the **ASSEMBLY POINT** on the car park and report your presence to the **PERSON IN CHARGE**.
3. **Do NOT** return to the premises until authorised to do so by the **PERSON IN CHARGE**.

NOTES:

Officers are required to direct all visitors regarding these procedures i.e. exit routes and place of assembly.

The only persons not required to report to the Assembly Point are the Door Wardens.

CHECKLIST FOR PERSON IN CHARGE

1. Advise other interested parties present that you are the person in charge in the event of an evacuation.
2. Make yourself familiar with the location of the fire escape routes and inform any interested parties of the escape routes.
3. Make yourself familiar with the location of the assembly point and inform any interested parties of that location.
4. Make yourself familiar with the location of the fire alarm and detection control panel.
5. Ensure that the zone warden and door wardens are aware of their roles and responsibilities.
6. Arrange for a register of attendance to be completed (if considered appropriate / practicable).

IN THE EVENT OF A FIRE, OR THE FIRE ALARM BEING SOUNDED

1. Ensure that the room in which the meeting is being held is cleared of all persons.
2. Evacuate via the nearest safe Fire Exit and proceed to the **ASSEMBLY POINT** in the car park.
3. Delegate a person at the **ASSEMBLY POINT** who will proceed to **HOME CARE LINK** in order to ensure that a back-up call is made to the **FIRE BRIGADE**.
4. Delegate another person to ensure that **DOOR WARDENS** have been posted outside the relevant Fire Exit Doors.

5. Ensure that the **ZONE WARDEN** has reported to you on the results of his checks, **i.e.** that the rooms in use have been cleared of all persons.
6. If an Attendance Register has been taken, take a **ROLL CALL**.
7. Report the results of these checks to the Fire and Rescue Service on arrival and inform them of the location of the **FIRE ALARM CONTROL PANEL**.
8. Authorise return to the building only when it is cleared to do so by the **FIRE AND RESCUE SERVICE OFFICER IN CHARGE**. Inform the **DOOR WARDENS** to allow re-entry to the building.

NOTE:

The Fire Alarm system will automatically call the Fire Brigade. The purpose of the 999 back-up call is to meet a requirement of the Fire Precautions Act to supplement the automatic call.

CHECKLIST FOR ZONE WARDEN

1. Carry out a physical check of the rooms being used for the meeting, including adjacent toilets, kitchen.
2. Ensure that **ALL PERSONS**, both officers and members of the public are made aware of the **FIRE ALERT**.
3. Ensure that **ALL PERSONS** evacuate **IMMEDIATELY**, in accordance with the **FIRE EVACUATION PROCEDURE**.
4. Proceed to the **ASSEMBLY POINT** and report to the **PERSON IN CHARGE** that the rooms within your control have been cleared.
5. Assist the **PERSON IN CHARGE** to discharge their duties.

It is desirable that the **ZONE WARDEN** should be an **OFFICER** who is normally based in this building and is familiar with the layout of the rooms to be checked.

INSTRUCTIONS FOR DOOR WARDENS

1. Stand outside the **FIRE EXIT DOOR(S)**
2. Keep the **FIRE EXIT DOOR SHUT**.
3. Ensure that **NO PERSON**, whether staff or public enters the building until **YOU** are told by the **PERSON IN CHARGE** that it is safe to do so.
4. If anyone attempts to enter the premises, report this to the **PERSON IN CHARGE**.
5. Do not leave the door **UNATTENDED**.

	This includes any payment or financial benefit from a trade union within the meaning of the Trade Union and Labour Relations (Consolidation) Act 1992.
Contracts	Any contract which is made between the relevant person (or a body in which the relevant person has a beneficial interest) and the relevant authority— (a) under which goods or services are to be provided or works are to be executed; and (b) which has not been fully discharged.
Land	Any beneficial interest in land which is within the area of the relevant authority.
Licences	Any licence (alone or jointly with others) to occupy land in the area of the relevant authority for a month or longer.
Corporate tenancies	Any tenancy where (to M's knowledge)— (a) the landlord is the relevant authority; and (b) the tenant is a body in which the relevant person has a beneficial interest.
Securities	Any beneficial interest in securities of a body where— (a) that body (to M's knowledge) has a place of business or land in the area of the relevant authority; and (b) either— (i) the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body; or (ii) if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which the relevant person has a beneficial interest exceeds one hundredth of the total issued share capital of that class.

"body in which the relevant person has a beneficial interest" means a firm in which the relevant person is a partner or a body corporate of which the relevant person is a director, or in the securities of which the relevant person has a beneficial interest; "director" includes a member of the committee of management of an industrial and provident society;

"land" excludes an easement, servitude, interest or right in or over land which does not carry with it a right for the relevant person (alone or jointly with another) to occupy the land or to receive income; "M" means a member of a relevant authority;

"member" includes a co-opted member; "relevant authority" means the authority of which M is a member;

"relevant period" means the period of 12 months ending with the day on which M gives notice to the Monitoring Officer of a DPI;

"relevant person" means M or M's spouse or civil partner, a person with whom M is living as husband or wife or a person with whom M is living as if they were civil partners;

"securities" means shares, debentures, debenture stock, loan stock, bonds, units of a collective investment scheme within the meaning of the Financial Services and Markets Act 2000 and other securities of any description, other than money deposited with a building society.

'non pecuniary interest' means interests falling within the following descriptions:

- 10.1(1)(i) Any body of which you are a member or in a position of general control or management and to which you are appointed or nominated by your authority;
- (ii) Any body (a) exercising functions of a public nature; (b) directed to charitable purposes; or (c) one of whose principal purposes includes the influence of public opinion or policy (including any political party or trade union), of which you are a member or in a position of general control or management;
- (iii) Any easement, servitude, interest or right in or over land which does not carry with it a right for you (alone or jointly with another) to occupy the land or to receive income.
- 10.2(2) A decision in relation to that business might reasonably be regarded as affecting your well-being or financial position or the well-being or financial position of a connected person to a greater extent than the majority of other council tax payers, ratepayers or inhabitants of the ward, as the case may be, affected by the decision.

'a connected person' means

- (a) a member of your family or any person with whom you have a close association, or
- (b) any person or body who employs or has appointed such persons, any firm in which they are a partner, or any company of which they are directors;
- (c) any person or body in whom such persons have a beneficial interest in a class of securities exceeding the nominal value of £25,000; or
- (d) any body of a type described in sub-paragraph 10.1(1)(i) or (ii).

'body exercising functions of a public nature' means

Regional and local development agencies, other government agencies, other Councils, public health bodies, council-owned companies exercising public functions, arms length management organisations carrying out housing functions on behalf of your authority, school governing bodies.

A Member with a personal interest who has made an executive decision in relation to that matter must ensure any written statement of that decision records the existence and nature of that interest.

NB Section 21(13) of the LGA 2000 overrides any Code provisions to oblige an executive member to attend an overview and scrutiny meeting to answer questions.

Agenda Item 5

BUDGET / COUNCIL PLAN COMMITTEE

HELD: Thursday, 15 December 2022

Start: 7.00 pm

Finish: 8.15 pm

PRESENT:

Councillors: A Yates (Chairman)
R Molloy (Vice-Chairman) I Davis
J Finch D Westley
D Whittington

Officers: James Pierce, Head of Finance, Procurement and Commercial Services
Simon Peet, Corporate Finance Manager (Deputy S151)
Claire Kelly, Principal Solicitor and Deputy Monitoring Officer
Jacky Denning, Democratic Services Manager

20 **APOLOGIES**

There were no apologies for absence.

21 **MEMBERSHIP OF THE COMMITTEE**

In accordance with Council Procedure Rule 4, the Committee noted the termination of Councillor Y Gagen and the appointment of Councillor J Finch for this meeting only, thereby giving effect to the wishes of the Political Groups.

22 **URGENT BUSINESS**

There were no urgent items of business.

23 **DECLARATIONS OF INTEREST**

There were no declarations of interests.

24 **MINUTES OF PREVIOUS MEETING**

RESOLVED: That the minutes of the meeting held on Tuesday 1 November 2022, be received as a correct record and signed by the Chairman.

25 **MEDIUM TERM FINANCIAL FORECAST (MTFF) 2023/24 TO 2025/26**

Consideration was given to the report of the Head of Finance, Procurement & Commercial Services, as contained on pages 83 to 102 of the Book of Reports, which presented the updated Medium-Term Financial Forecast (MTFF) for 2023/24 to 2025/26 and the latest forecast budget gap for the three years of £1.505m, comprising £0m in 2023/24; £0.751m in 2024/25; and £1.504m in 2025/26, and set out the reserves position as at 31 March 2022 and forecast to 2025/26, including the annual budget setting process for 2023/24.

The Committee was advised that:

- Pension fund in a favourable situation

- NNDR Base
- Funding settlement not received yet
- the officer's budget growth bids were still being looked at and that proposals would be considered in January 2023.

Comments and questions were raised in respect of the following:

- Discussions in relation to savings/revenue generation
- Insurance reserve figures
- Centralising operational budgets
- Shared services examples
- Fees & charges
- Review of carparking 2023/24 financial year
- Collaborative working
- That the focus is to retain current services
- Council Tax increase
- Social responsibility

The Chairman advised that the matter raised at the last meeting in respect of the ability to spread Council Tax payments over a 12-month period was available to residents.

- RESOLVED:
- A. That the latest Medium-Term Financial Forecast (MTFF) for 2023/24 to 2025/26 be noted.
 - B. That the latest reserves position as at 31 March 2022 and forecast to 2025/26, be noted.
 - C. That the annual budget setting process for 2023/24 be noted.
 - D. That it be noted that insurance figures would be circulated to Members of the Committee when they became available.
 - E. That an item be included on a future agenda in relation to Shared Service options that have been or are being considered.
 - F. That a list of fees and charges be considered at the next meeting of the Committee for consideration.

26 **WORK PROGRAMME**

Consideration was given to the Committee's 2023 Work Programme as set out on page 81 of the Book of Reports.

RESOLVED: That the Committee Work Programme 2023 be agreed.

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Chairman



**BUDGET & COUNCIL PLAN COMMITTEE:
10 JANUARY 2023**

Report of: Corporate Director of Transformation, Housing & Resources

Relevant Portfolio Holder: Councillor Cllr Adam Yates

Contact for further information: Name (Extn.) Alison Grimes x3211
(E-mail: alison.grimes@westlancs.gov.uk)

SUBJECT: COUNCIL PLAN DEVELOPMENT UPDATE

Wards affected: Borough wide

1.0 PURPOSE OF THE REPORT

1.1 To update the Committee with progress on the development of the new Council Plan.

2.0 RECOMMENDATIONS

2.1 That the update is noted.

2.2 That any comments are provided.

3.0 BACKGROUND

3.1 In September 2022 the Committee approved principles and a development timetable for a new Council Plan from October 2023-2028.

3.2 The timetable for the review has been updated to reflect recent survey work.

Process key steps	Estimated timescale	Progress
Committee agree principles for development	September 2022	Complete
Engagement with Councillors, key stakeholders and key staff seeking views on current plan – Pulse survey	18 Nov – 5 Dec (extended to 11 December)	Complete
Committee update on survey responses and draft plan	10 January	
Committee review a Version 1.0 of new Plan	28 February	

– based on views on current Plan and agreed principles Committee to review and approve for Councillor workshop		
Councillor workshop – to seek views on revised Plan	15 March	
Committee review a Version 2.0 of new Plan – incorporating workshop feedback Committee to review and approve draft for public consultation	24 May	
Public/stakeholder/Councillor/Staff consultation	June/July/August 2023	
Committee review Version 3.0 of new Plan – incorporating public consultation Committee to review and approve for Scrutiny/Cabinet/Council	12 September 2023 – BCP Committee September 2023 - Executive Overview & Scrutiny; Cabinet October 2023 - Council	

- 3.3 The Corporate Director of Transformation, Housing and Resources will revise the timetable to accommodate purdah and any other operational requirements as appropriate, to maintain progress on the development for October 2023.
- 3.4 The second step in the timetable above - the 'pulse' survey – has now been completed. This gave the first opportunity for those most involved with the Plan to give feedback on its current form. All Borough Councillors, key stakeholders and key staff were invited to take part in the survey.
- 3.5 The survey ran from 18th November, with the closing date extended from 5th to 11th December and a reminder was issued on 30th November. There were 44 responses received from a target audience of 135 (32.5% overall response rate) made from stakeholders (3); Councillors (11) and staff (30).

4.0 CURRENT POSITION

- 4.1 Whilst this is a low return from which to draw definite conclusions, the feedback does provide some indication of general views on the plan and the prioritisation of the 32 'wants' from the target group. To ensure Members have visibility of the range of feedback provided at this stage, full responses are given in Appendix 1.
- 4.2 This feedback along with other insight will now be used to inform subsequent development work and the first draft of the Plan. This will be brought to the next committee in preparation for the Councillor workshop.
- 4.3 As approved at the September meeting of BCPC, the draft Plan will retain the current Vision and have a revised structure to provide a clearer reporting mechanism. This will be assisted through priorities being simplified and wants/outcomes re-ordered to sit within these priorities. The draft development will also follow the previously approved principles that a new Plan will:

- Contain a Vision, Priorities and Outcomes

- Retain the existing Vision
- Ensure that outcomes outline single issues with a focus on measurable improvements for the customer/borough
- Provide clear alignment between Priorities and Outcomes and a delivery plan (actions', KPIs & Risks)

4.0 SUSTAINABILITY IMPLICATIONS

4.1 There are no significant sustainability impacts associated with this report and no significant impact on crime and disorder.

5.0 FINANCIAL AND RESOURCE IMPLICATIONS

5.1 There are no significant financial or resource implications arising from this report.

6.0 RISK ASSESSMENT

6.1 The actions referred to in this report are covered by the scheme of delegation to officers and any necessary changes have been made in the relevant risk registers.

7.0 HEALTH AND WELLBEING IMPLICATIONS

7.1 There are no health and wellbeing implications arising from this report, although the Plan it refers to will have implications.

Background Documents

There are no background documents (as defined in Section 100D(5) of the Local Government Act 1972) to this Report.

Appendix A - Summary of responses

In response to the question: *Which of these areas from our current Council Plan do you believe we should focus our energy on in the next 5 years? Please select your top 10*

Priority	Want	No. returns	% respondents selecting option
Empowered	Healthy resilient and engaged communities that work together to improve the places they live and work	25	57
Greener	To safeguard the natural landscape and maintain our green environment	23	52
Healthy	To invest in sports and leisure services and facilities	20	45
Clean, safe	A Local Plan that supports quality growth and infrastructure in the Borough	18	41
Healthy	An engaged and motivated Council workforce	18	41
Greener	Council housing stock to meet high standards of efficiency - insulation, design, technology	18	41
Support businesses	To support our businesses to succeed and grow	18	41
Greener	To become a Carbon Neutral Council by 2030	17	39
Clean, safe	West Lancashire to be safe for all citizens	16	36
Empowered	Councillors that are active and knowledgeable and support change at a local level	14	32
Empowered	Everyone to have the same opportunities	14	32
Financially sustainable	To continue to improve the efficiency and effectiveness of service provision	14	32
Financially sustainable	To maximise available government funding and generate income to reinvest in West Lancashire	14	32
Support businesses	West Lancashire to be the place of choice to locate your business	14	32
Empowered	To improve customer satisfaction	13	30
Clean, safe	To provide quality and genuinely affordable homes	13	30
Support businesses	A vibrant and modern Ormskirk market that attracts visitors to the town centre	12	27
Empowered	To work with partners for the good of local people	12	27
Businesses	Our 3 towns to be thriving hubs for their communities	11	25

Financially sustainable	To be confident, capable and financially sustainable	11	25
Healthy	To design services that help people stay healthy and independent	11	25
Greener	To embed green infrastructure into our thinking and planning for West Lancashire's future development and regeneration	11	25
Healthy	To protect, invest and continue to develop our green leisure spaces	11	25
Empowered	Thriving voluntary and community groups that support innovation and collaboration	10	23
Healthy	To help businesses in West Lancashire to thrive, grow and connect	10	23
Financially sustainable	To provide value for money services	10	23
Support businesses	A strong rural business economy	9	20
Greener	Local business and citizens to embrace the green agenda	8	18
Empowered	Our citizens to access the benefits of being digitally engaged	8	18
Greener	To minimise waste disposal and improve recycling services to meet national targets	8	18
Financially sustainable	To be able to invest in high priority service areas	4	9
Clean, safe	To provide a cleaner physical environment to enhance the Borough	4	9

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Key	Council Plan Priority
Empowered	Create empowered, engaged and inclusive communities
Greener	Become a Greener West Lancashire
Healthy	Everyone to be healthy, happy, safe and resilient
Clean, safe	A clean, safe environment with affordable homes to buy or rent for everyone in West Lancashire
Support businesses	Support businesses to adapt and prosper
Financially sustainable	Be a financially sustainable Council by 2023
	Everyone to be proud of their Council

In response to the question: *If you think any additional key areas of focus should be considered in the Council Plan, please tell us*

It should read a "Local Plan that safeguards the natural environment"
Reducing greenspace access inequalities and encouraging active modes of travel across the borough.
Responding to climate change - reducing, adapting to and mitigating the effects
Better transport facilities in Skelmersdale especially. Taxi service is awful also restricting a lot of people from going out or visiting places. This will encourage more to invest here
To ensure that no projects such as the Simmonswood Incinerator is allowed to go ahead and destroy local farming and our precious greenbelt. The council needs to be more proactive to protect what we have
Develop partnership working with neighbouring authorities to improve efficiency and quality of services
There should also be an explicit priority to "Actively seek increased joint service delivery with other councils and public bodies"
A commitment to work with partners and the voluntary sector to support the most vulnerable in the community.
Invest in mental health services or the ability to signpost residents to the support they might need
We need a priority or theme that recognises the high percentage of older people in our Borough
We should stop the ceaseless pursuit of income generation. There may be some areas where we can generate more income but in general, we are not equipped to be entrepreneurial
Whilst we have said would commit to decency of Council Housing stock, should we include a reference to being a good Landlord with good quality homes and services?
To become a digital council
New refreshed code of conduct linked to members, so that what it emerged from the induction process, is effective change ambassadors, that are visible, innovative and kind
No mention of customer engagement

In response to the question (stakeholders): *What are the main themes or priorities of your organisation where you feel there is synergy with those of West Lancashire Borough Council and that we should consider for our future plan?*

Support for the most vulnerable members of the West Lancs Community Health, wellbeing and the resilience of the community Financial Inclusion Anti-poverty strategy and actions Support for local charities and social businesses Connection partners and residents with the green agenda Start for early years Support for older residents Creating connected communities Support for volunteering in West Lancs Life-long learning e.g., digital skills
To work to make Wrightington a safe place to live, a thriving rural community where residents and businesses support each other for mutual benefit. To maintain existing Green Belt and fight to prevent development of Green Belt and green spaces, ensuring that previously developed land and brownfield sites only are earmarked for development, and to ensure that Wrightington remains a desirable place to live within the Borough.
To promote health and wellbeing across the borough

In response to the question (stakeholders): *If you have any other comments on the Current Plan, please provide them*

Ensuring that VCFSE (Voluntary, Community, Faith; Social Businesses are financially supported to be able to participate and help community engagement, support and participation in the WLBC plan.
Utilising renewable and green technology to benefit housing tenants to keep their bills low while helping the move towards carbon reduction is vital moving forward.
It would be great if we could reduce our priorities into 3 / 4 key themes with transformational programmes of work aligned to them, supporting better connected outcomes to be delivered and more efficient / effective reporting mechanisms to emerge
There is limited reference to how we are shaping self-serve and digital service delivery, or any plans for this. Whilst we refer to customer satisfaction i think that we need to also have a reference to customer engagement and consultation and that these elements should form part of our commitments in our future plans
Needs to be more focus on the social progress pillar of sustainable development.
Need to make sure that there is no duplication and that these key areas aren't "tasks" in themselves but the change we want to see. Must have specific tasks / measures and timescales against these key areas. Needs to be a focus on making sure the council itself is fit for purpose to deliver all this - e.g staffing, finance, transformation. If the council isn't in a good place it won't deliver what it could (on its own or with others).
The Council Plan should be exactly that, a plan with clear, SMART objectives. Strategic Tactics need to be developed to ensure that activity is effectively resourced and prioritised. All stakeholders (staff, citizens, Businesses, community groups etc) should be able to understand exactly what the Council Plan objectives are and be able to see if the council is succeeding in meeting them. Performance data should be published
It's positive that an inclusive process is being adopted from this early stage. We all want the best in spite of political differences. Given the financial constraints we face, while we must always be ambitious, we need to temper that with some realism.
My only comment is that it is good to see the priorities to comment on and I hope it all helps the new Council Plan moving forward.

Budget / Council Plan Committee Work Programme – 10 January 2022

Date	Items
28 February 2023	<ol style="list-style-type: none"> 1. Review a Version 1.0 of new Plan – based on views on current Plan and agreed principles and approve for Councillor workshop 2. Quarter 3 Council Plan Monitoring Report
15 March 2023	<ol style="list-style-type: none"> 1. Councillor Workshop – to seek views on the revised Plan
24 May 2023	<ol style="list-style-type: none"> 1. Review a Version 2.0 of new Plan – incorporating workshop feedback and approve draft for public consultation. 2. Quarter 4 Council Plan Monitoring Report
12 September 2023	<ol style="list-style-type: none"> 1. Review Version 3.0 of new Plan – incorporating public consultation and approve for consideration by Executive Overview & Scrutiny (Sept 2023)/Cabinet (Sept 2023)/Council (Oct 2023) 2. 2023-24 Quarter 1 Revenue and Capital Monitoring HRA (Housing Revenue Account) 3. 2023-24 Quarter 1 Revenue Monitoring GRA (General Revenue Account) 4. 2023-24 Quarter 1 Capital Monitoring GRA (General Revenue Account) 5. 2023-24 Quarter 1 Treasury Management & Prudential Indicators 6. Medium Term Financial Strategy Update 2023/24-2025/26 7. Quarter 1 Council Plan Monitoring
7 November 2023	<ol style="list-style-type: none"> 1. 2023-24 Quarter 2 Revenue and Capital Monitoring HRA (Housing Revenue Account) 2. 2023-24 Quarter 2 Revenue Monitoring GRA (General Revenue Account) 3. 2023-24 Quarter 2 Capital Monitoring GRA (General Revenue Account) 4. 2023-24 Quarter 2 Treasury Management & Prudential Indicators 5. Medium Term Financial Strategy Update 2023/24-2025/26 6. Quarter 2 Council Plan Monitoring Report

23 January 2024

1. DRAFT HRA BUDGET REPORT 24-25
2. DRAFT GRA BUDGET REPORT AND MTFS UPDATE 24-25
3. DRAFT GRA CAPITAL PROGRAMME 24-25 - 26-27
4. DRAFT CAPITAL STRATEGY REPORT 24-25
5. DRAFT TREASURY MANAGEMENT STRATEGY 24-25